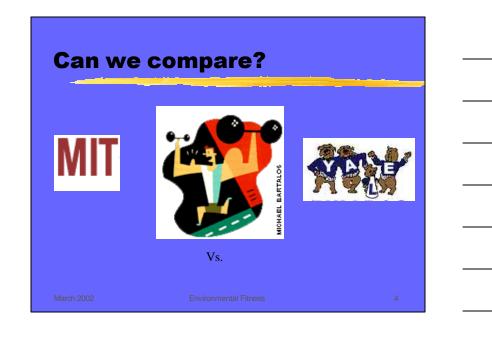
Environmental Performance for Colleges and Universities

Fitness Training... What is your current state of fitness? What is your goal? How will you achieve it? Exercises Tools and resources Measuring performance What's the competition? How do I compare?

Measuring Fitness Health Weight Body Fat Weight Iffted Weight Iffted Performance ? Veight Iffted ? Time in an activity Strength Endurance



	Consortium for nental Excellen	
MissionMembersProjectsProject 3EMSPerform	KL ance Primer	

What is Environmental Performance Evaluation? A process to measure, analyze, assess report and communicate an organization's environmental performance against criteria set by management. March 2002 Environmental Fitness 6

EPE Overview Collect Data Analyze Data Evaluate information Report and communicate Review and Improve

EPE	Audits
ongoing	periodic
frequent	sample/point in time
l data	objective evidence
line function	independent
produces information	verifies system
reportstransparent	reportsconfidential

Performa	nce Categorie	S
Operational Environment Management		
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Data characteristics Relevance Reliability Clarity Comparability Timeliness Verifiability March 2002 Environmental Fitness 10

xamples	
UVM Energy Use/capita Energy Use/sq. ft Energy Use Renewable Air Emissions Greenhouse Gases Acres of land conserved Water use/capita	Lab XL Completion of HCOC surveys Percentage of lab waste reused or redistributed Hazardous laboratory waste Conformance with policies/procedures

Palm Pilots Monitoring Devices Invoices (e.g., energy data)	Palm Pilots Monitoring Devices Invoices (e.g., energy data) Energy and Building Management Systems	vailable tools
Invoices (e.g., energy data) Energy and Building Management	Invoices (e.g., energy data) Energy and Building Management	EMS & CMS (and gap analysis tools) Palm Pilots Monitoring Devices
	Systems	
	Vendors	

Predict performance Provide insight to what the university can and cannot control as part of its EMS Identify root causes of performance Provide contextual understanding - serve as forum for dialogue

Benefits of EPE

- Assist in determining conformance with criteria set by management
- Help to achieve continual improvement
- Report and communicate
- Identify opportunities for P2
- Increase efficiency
- Identify opportunities

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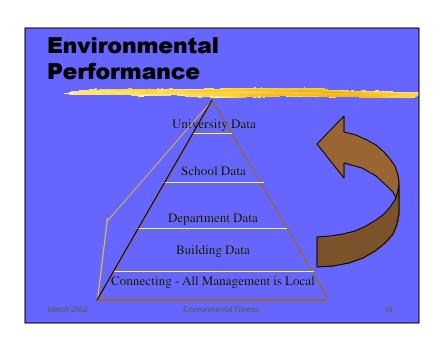
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Choosing EPIs What's Easy Many EPIs out there Collecting data 3 types Absolute data Finding people with ideas Managing people in the process March 2002 Environmental Fitness What's Hard Finding the right one Finding good data 3 x infinity Normalized Managing people in the process

Measuring Environmental Fitness Operational/Impacts Management Dining hall # of audit findings per waste/capita period Recycled solid waste % of resolved audit findings Pollutant disposal in % completion of EH&S wastewater (by wt.) objectives Pesticide usage Web hits on EHS page Fuel consumption of Training scores fleet

A Tip from Tip (O'Neill) All Management is Local



Categorizing Information for Comparative Purposes			
	Per School	Per Dept.	Per Bldg.
Tons of Waste	8		:
Percent Recycled		7	짱
Percent Incinerated	7		
Percent Compostable	7	8	8

Available Resources Campus Ecology NDEMS database (50 pilot facilities implementing an EMS) Global Reporting Initiative (GRI) Corporate Performance Reports ISO 14031 C2E2

Who's D	oing What?	
Campus Eco Penn State Yale University of UVM C2E2 CSHEMA ULSF	University	

Summary - Measuring Performance

- Think fitness
- It's harder than it looks
- All management is local
- If you're not keeping score, you're only practicing

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